

KENTUCKY  
**COMMISSION**  
ON MILITARY AFFAIRS



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Brigadier General (Ret) Steve Bullard  
Executive Director

December 1, 2022



## **Established by Statute in 1992 (KRS 154.12-203)**

- **Address matters of military significance**
- **Maintain relationships between the military community and the state**
- **Advise the Governor on military matters relating to the Commonwealth**
- **Improve the value and quality of life of military forces/installations**
- **Represent Kentucky's interests in BRAC activities**
- **Promote, foster and support economic progress in the military community**
- **Facilitate legislative partnerships to support Kentucky's military economy and families**
- **Promote military-related private sector investment, employment, education**
- **Promote Kentucky as a military retirement destination**
- **Promote workforce opportunities for separating military personnel**
- **Develop federal grant programs to support these purposes**



## **KCMA Composition**

- **Two full-time state staff**
- **Executive Committee (meets quarterly)**
  - Chairman and Vice Chairman (appointed by the Governor)
  - KCMA Executive Director
  - Secretary of Economic Development
  - The Adjutant General
  - Commissioner, Kentucky Department of Veterans Affairs
  - Five At-Large Members appointed by the Governor
- **Commission Membership (meets annually)**
  - Cabinet Secretaries
  - Major military installations and organizations
  - Executive Director, Office of Homeland Security
  - Attorney General / Chief Justice / ESGR Chair / Civilian Aides-Army
  - Kentucky Congressional Delegation
  - Chairs of the Senate and House VMAPPs committees

# Kentucky Commission on Military Affairs (KCMA) Strategy Map 2018

## Vision

To ensure that Kentucky achieves its full potential in supporting and partnering with our military while creating enduring economic opportunity for the Commonwealth.

## Mission

Guided by Kentucky statute, the Kentucky Commission on Military Affairs addresses all matters of military significance by advising and synchronizing efforts with key stakeholders; protecting and growing our military installations and activities; expanding its defense-related industry; and improving the quality of life for our service members, veterans, and their families. We are dedicated to fulfilling our obligation, providing never-ending support to our military population and the citizens of Kentucky.

## End State

To have grown our installations and National Guard missions, functions, and personnel end-strength; increased Kentucky's \$12 billion dollar defense economic impact by \$2 billion; and enhanced stakeholder advocacy and the veteran and retiree population across the state.





## Goal 1: Protect and Grow DOD Installations and Activities

- **“Fort Kentucky”**
  - Military / industry / communities / active service military / veterans
  - Very stable environment, no imminent risk
- **\$24.4B DOD investment in the Commonwealth**
  - DOD can choose to locate their assets anywhere, anytime
    - They are currently choosing Kentucky, because we’re making it logical for them to do so
  - Too valuable a resource to squander
  - We must value and invest in it - \$2.3B increase over the past year alone
- **Knox Regional Development Alliance**
- **Campbell Strong Defense Alliance**
- **Kentucky Cabinet for Economic Development**
- **Kentucky’s Congressional Delegation**
- **Base Realignment and Closure (BRAC) watchdog**
  - Ended partnership with Public Private Solutions Group
  - Still maintain persistent SWOT Analysis



## **Goal 1: Protect and Grow DOD Installations and Activities**

- **Recent Successes**

- Military Child Care in Your Neighborhood-Plus
  - MCCYN-P stands up December 12, 2022
- ECU alum newest Army 4-star General
  - GEN James Rainey, U.S. Army Futures Command
- Establishment of U of L Cybersecurity Certifications, Careers, & Communities (C4) program
- Establishment of Kentucky Purple Star Schools program
- V Corps full operational capability
- Kentucky Air National C-130J aircraft conversion complete
- Kentucky Army National Guard joint DIVARTY with Indiana
- Association of Defense Communities
  - Co-Chair, State Advisors Council



## **Goal 2: Expand the Economic Impact of Kentucky's Defense-Related Industry**

- **79.1% DOD-related economic growth since 2018, to \$24.4B**
  - 56,462 Kentuckians in 2021 received direct DOD paychecks
    - Military personnel, retirees, DOD contractors
    - \$13.8B in direct DOD payments in 2020 (up from \$8.2B in 2018)
- **Primed for growth**
  - Fort Knox missions/range operations
  - Future Vertical Lift to Fort Campbell
  - Partnerships with chambers, associations and state/federal agencies
  - New C-130J aircraft and Division Artillery mission for Kentucky National Guard
  - Potential for economic development related expansion of airfields
  - Kentucky-Indiana-Ohio regional Defense Manufacturing Community "Aerospace & Defense Supply Chain Ecosystem" consortium
    - Coordinating with KCMA equivalents in Indiana and Ohio
    - Kentucky Association of Manufacturers is KY lead, with support of major defense organizations in all three states
    - KAM also is developing and managing the Kentucky Aerospace Council

# KENTUCKY

**#14**  
\$13.8 B SPENT IN STATE

**#8**  
5.7% OF STATE GDP

**2.5%**  
OF TOTAL U.S. DEFENSE SPENDING

**\$3,068**  
PER RESIDENT

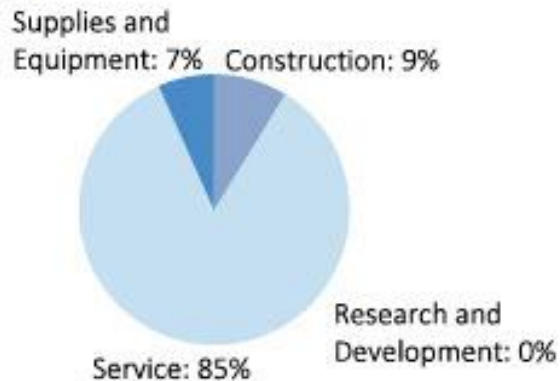
**#13**  
\$10.6 B CONTRACT SPENDING

**#16**  
57,462 NUMBER OF PERSONNEL

**#14**  
\$3.2 B PERSONNEL SPENDING

## DEFENSE CONTRACTS

### By Type



### By Service



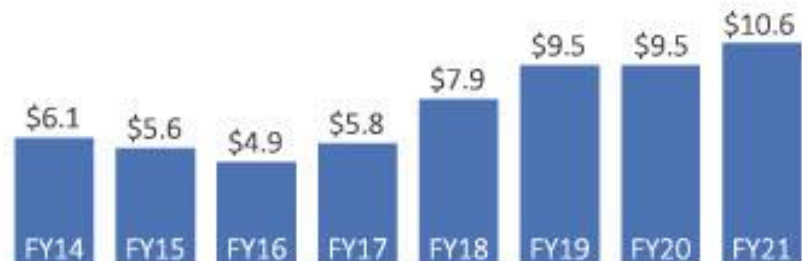
### Top Defense Contractors

(M = millions, B = billions)

Humana	\$7.1 B
Walsh-Turner, JV II	\$840.1 M
Lockheed Martin	\$619.9 M
Bechtel Parsons Blue Grass, JV	\$373.2 M
Boeing	\$113.7 M
United Parcel Service Co.	\$83.9 M
BAE Systems	\$73.0 M
US Medical Glove Co. LLC	\$63.6 M
Messer Construction Co.	\$59.0 M
Inverness Technologies, Inc.	\$53.1 M

### Contract Awards Performed

(By Fiscal Year, billions)

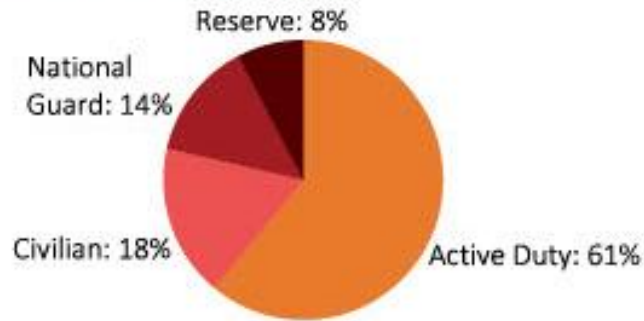






## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$3.2 BILLION**  
TOTAL PAYROLL

**57,462**  
TOTAL PERSONNEL

### Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Christian	28,724	2,428	45	182	31,379
Hardin	6,007	4,472	74	2,268	12,821
Jefferson	137	1,223	1,810	608	3,778
Madison	ND	1,038	637	34	ND
Franklin	28	299	1,160	0	1,487
Fayette	79	110	286	538	1,013
Boone	46	18	597	ND	ND
Muhlenberg	0	77	356	0	433
Campbell	ND	33	0	392	ND
McCracken	0	11	105	189	305



## **Goal 3: Develop and Implement the Model for Transitioning Service Members/Veterans/Spouses**

- **DOD Office for Economic Adjustment federal grant programs**
  - \$2M Partnership with U of L on Cyber Certification programs (Phase III OLDCC grant)
  - Potential for follow-on Phase IV Cybersecurity Maturity Model Certification grant
- **Occupational Licensing initiatives**
  - DOD State Liaison Office / Council of State Governments / General Assembly
- **Military Interstate Children’s Compact Commission**
  - Allows schools to say “Yes” to military children – partner with Education Cabinet
  - National Executive Committee member; Compliance Committee Chair
- **Purple Star Schools program**
  - Kentucky Department of Behavioral Health, Developmental and Intellectual Disabilities in the Cabinet for Health and Family Services; Department of Education
- **Career skills and educational programs**
  - Potential state government Task Force WELCOME” (Workforce and Education Leveraging Communities for Military Employment) DOD Skillbridge and Army Career Skills Program under evaluation / Kentucky Chamber and SHRM partnerships
- **Kentucky Law enforcement DOD SkillBridge M2LE (Military to Law Enforcement)**



## **Goal 4: Establish Kentucky as the Most Military Friendly State and Grow Veterans/Retiree Population**

### **Legislative Successes in 2022**

- **Support for KDVA, KDMA, KY National Guard and JECVO Agendas**
  - Licensed Professional Counseling Compact
  - Occupational Therapy Licensure Compact
  - Waiver of Military Spouse Occupational License Renewal Fees
  - Addition of military license plates including military heritage components
    - V Corps, 101st Airborne Division (Air Assault), 5th Special Forces Group, the 160th Special Operations Aviation Regiment, Army Human Resources Command, Army Recruiting Command, Army Cadet Command
    - Purple Heart, Bronze Star, Air Medal, Combat Action Badge, Combat Infantry Badge passed in 2021
  - Incapacitation leave up to six months for state employees physically disabled as a result of performing active or inactive duty training



## **Goal 4: Establish Kentucky as the Most Military Friendly State and Grow Veterans/Retiree Population**

- **Highly effective partnership with Kentucky General Assembly**
  - Continue to work on initiatives to attract/retain veterans
    - Ease occupational licensing restrictions
      - Emergency Medical Services Compact (2023 session, Rep. Mark Hart)
      - Cosmetology Compact (2023 session, Sen. Jimmy Higdon)
      - National Teachers Compact (developing, Sen. Mike Wilson)
      - Massage Therapy Compact (developing)
    - Real Estate Disclosure legislation for Fort Campbell & Fort Knox proximity (Rep. Nancy Tate)
    - Add National Guard/Reserve to MIC3 protection (Rep. Myron Dossett)
    - Add Space Force to military component definition (Rep. Walker Thomas)
    - Full military retiree income tax exemption (Rep. Thomas)
    - Military vehicle sales tax loophole fix (Rep. Tate)



## **Goal 5: Communicate Strategically and Gain Advocacy**

- **Partnerships**

- Military installations
- State and federal agencies
- Defense industry
- Associations/Chambers of Commerce/KAM
- Association of Defense Communities
- Joint Executive Council of Veterans Organizations (JECVO)
- ECU Kentucky Center for Veterans Studies (KCVS)
- Kentucky Workforce Investment Board (KWIB)
- Kentucky Community & Technical College System
- Council on Postsecondary Education

KCMA

